



## COC REVIEW and RANKING PROCESS.2016

The New Bedford Continuum of Care has established a Performance Review Committee that is charged with evaluating the performance of Continuum of Care (CoC) and Emergency Solutions Grant (ESG) funded programs and overseeing the Rank and Review process for the annual Continuum of Care funding cycle. The New Bedford Continuum of Care is also known as the Homeless Service Providers Network (HSPN).

The Performance Review Committee (PRC) is comprised of HSPN members who are knowledgeable about homelessness and housing in our CoC and who are broadly representative of the relevant sectors, subpopulations, and geographic areas. The PRC is comprised of representatives from a cross-section of groups in the HSPN including; faith-based providers, private sector, non-profit providers of homeless services and housing, and City of New Bedford staff. The PRC is also comprised of members that have no financial or interest in any CoC-funded program. The projects will be evaluated on a 90 point basis. For each section of the application, the PRC members will be asked to assign a score that is based on information in the application, the quantitative review, and the site visit (if applicable) for each project.

### **General Responsibilities of the Performance Review Committee [PRC]:**

The PRC meets quarterly to review performance and outcomes from CoC and ESG funded programs. The City of New Bedford's Department of Planning, Housing and Community Development's (DPHCD) provides detailed quarterly monitoring reports to the PRC to fully evaluate program performance. The PRC also meets to discuss the annual request for proposals application process, and provides feedback and considers information gained on behalf of the CoC over the past year and makes revisions to the application. The committee also considers asking new members to join the committee and participate on the review team.

The Committee's responsibility revolves around the complete review and ranking of CoC applications received through an RFP process that seeks funding through the Continuum of Care Application process and providing a recommendation to the Homeless Service Provider Network (HSPN).

There are four (4) primary responsibilities of the PRC:

- 1. Review all applications** for funding:
  - Review any new project submittals.
  - Review any proposed reallocations.
  - Review all existing CoC Programs that are eligible for renewal.
- 2. Evaluate and assess the proposals** in light of the Continuum's existing needs and gaps, as well as the funding HUD will make available.
- 3. Rank all projects.** The project ranking is established through the PRC review and evaluation process. The committee reviews the process and all scoring in order to adopt the ranking. Projects projected to fall into Tier 2 are contacted and notified of their ranking and offered the opportunity to go over the project's scores. Afterwards, the ranking is shared with Membership. At that time, each project receives a copy of their individual scores and is given the opportunity to meet with the Collaborative Applicant to debrief.
- 4. Make a recommendation** for a slate of projects to be funded in order of priority and by tier in accordance with HUD funding criteria to the full HSPN membership for a formal vote. The ranking is shared with the HSPN and posted on the City's website. Each project receives a copy of their individual scores and is given the opportunity to meet with the Collaborative Applicant to debrief.

## **Review Process**

The PRC will evaluate projects that must meet minimum project eligibility, capacity, timeliness, and performance standards. Information will be evaluated from Annual Performance Reports (APRs), information derived from desktop and on-site monitoring including monitoring reports and A-133 audit reports as applicable and performance standards on prior grants in addition to assessing a project on the following criteria:

- Applicant's performance against plans and goals;
- Timeliness standards;
- Applicant's performance in assisting program participants to achieve and maintain independent living and record of success;
- Financial management accounting practices;
- Timely expenditures;
- Capacity; and
- Eligible activities

## **Project Tiering**

When the NOFA is released, the priorities and tiering outlined in the application are strategically applied by the CoC to the project ranking. Reallocation, new projects, and other CoC priorities are considered through CoC discussions. The tiering is presented by the PRC based on projects that meet a high priority, are high performing, and meet the needs and gaps as identified in the CoC.

## **Bonus Projects**

Each year, there may be bonus funds available. The CoC is permitted to apply for one (1) bonus project, which will compete nationally against other bonus projects on a HUD scoring system set forth in the NOFA. HUD will notify the CoCs as to what the bonus funds may be used for. The bonus project will complement and fill an unmet need. The application for a bonus project is a separate RFP. The reviewers will score and rank the bonus projects in accordance with criteria set forth in the RFP. The bonus projects will be part of the overall project review and ranking process completed by the PRC and submitted to the full HSPN for a formal vote.

## **Reallocation**

Reallocation is the process by which the CoC shifts funds, in whole or in part, from existing eligible renewal grants to create new projects for CoC Program funds. The CoC decides this by looking at projects that may be underperforming and by assessing gaps within the CoC. The CoC can decide to repurpose a project to address such unmet need. CoC funded agencies may voluntarily choose to reallocate CoC funds. These will be reviewed by the PRC team as well. Those agencies who choose to voluntarily reallocate will receive priority in the reallocation ranking process.

## **Appeals Process:**

Agencies that question the ranking and review process and feel that they have been unfairly eliminated from the competition may file an appeal with the CoC through the City's Department of Planning, Housing and Community Development. An appeal may not be submitted if the basis of the appeal is one of the following: the applicant did not answer all the questions on the application, the applicant did not submit the application with all required attachments, or the applicant did not submit by the required deadline. Applicants whose project was rejected may appeal the local CoC competition decision to HUD if the project applicant believes it was denied the opportunity to participate in the local CoC planning process in a reasonable manner and they may submit a Solo Application in e-snaps directly to HUD prior to the application deadline. The CoC's notification of rejection of the project in the local competition must be attached to the Solo Application. If the CoC fails to provide written notification outside of e-snaps, the Solo Applicant must attach evidence that it attempted to participate in the local CoC planning process and submitted a project application that met the local deadlines, along with a statement that the CoC did not provide the Solo Applicant written notification of the CoC rejecting the project in the local CoC competition. The appeal must be based on the fact that a decision made by the PRC regarding the ranking, rejection, or funding of their project was prejudicial, unsubstantiated by project performance, or in violation of the 2016 Continuum of Care Guidelines.